

# 2026 APAC Sustainability Themes

Sustainable Finance Department  
Asian Investment Banking Division

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**MUFG Bank, Ltd.**

A member of MUFG, a global financial group



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As the nations are slipping away from the 1.5°C pathway, the world is calling for climate actions



### 5 Global Sustainability Themes for 2026

### Implications for APAC

1

#### Progressing Amidst a Warmer World

Accelerating Net-zero Commitments



- Global climate progress at COP30 was muted in 2025, with national pledges off-track to meet a 1.5/2°C pathway – action must accelerate to close the emissions gap.
- While corporate net-zero commitments are rising, more progress is required to turn ambition into delivery.

2

#### A Test of Trilemma

Scaling Green Energy



- Renewables overtook coal for the first time in 1H 2025 as the electricity generation source.
- In APAC, the transition away from fossil fuels is progressing but is slower in some markets, that a need to balance energy security and affordability outshines sustainability goals.

3

#### Feeding the AI

Energy and AI



- APAC is riding a data centre surge that is reshaping infrastructure needs, putting unprecedented pressure on power grids and water resources.
- Innovation in energy sources, grid reliability and resource management are required to sustain growth without compromising sustainability.

4

#### Fix it or Pay it

Carbon Pricing



- With emissions priced into trade measures like the EU CBAM, exporters face mounting pressure to decarbonise or pay an additional penalty.
- APAC is accelerating domestic carbon compliance and corporate emissions reporting to align with the EU CBAM timeline, intensifying pressure on targeted sectors to decarbonise.

5

#### The Boiling Frog

Physical Risks



- With global economic damage incurred from natural disasters intensifying, the need to address risk of climate change is real.
- For APAC to avert paying the price, closing the adaptation finance gap of 85% is required to urgently deliver climate-resilient solutions.

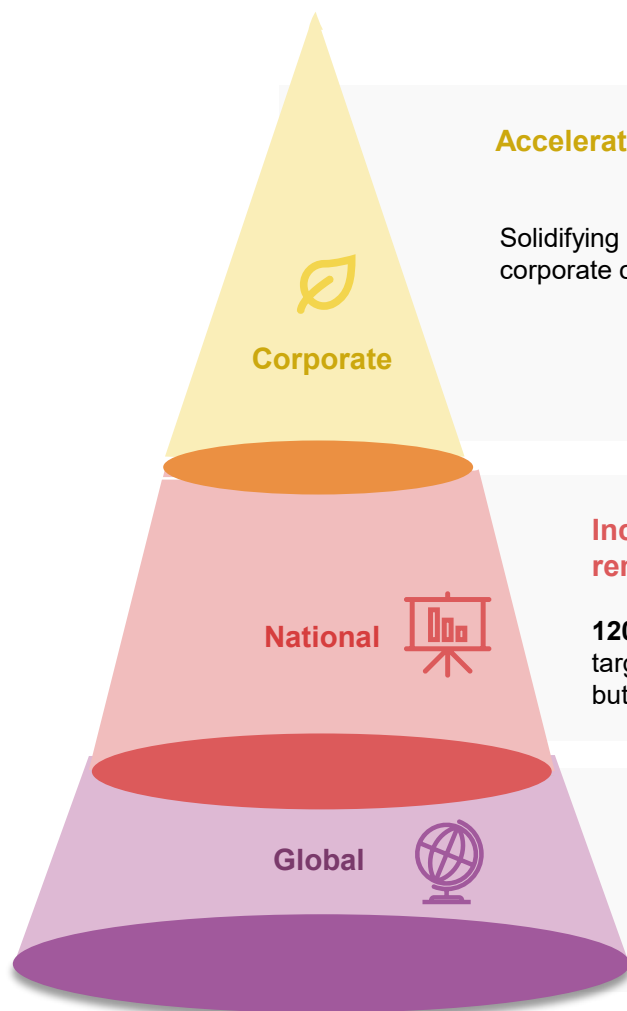
# 2026 APAC Sustainability Themes

Section I

# I: Accelerating Net-Zero Commitments | Progressing Amidst a Warmer World

## Corporates pushing on

Corporates are pressing ahead their climate commitments even as global progress at COP30 remained muted and national pledges fall short of a 1.5°C pathway



### Accelerating Voluntary Climate Ambition

Solidifying bolder climate action with growing corporate commitments in line with best practices.

**227%↑**

Increase in no. of companies with **both near-term and net-zero SBTi-aligned targets** since end-2023

### Inching forward, but emissions gap remains

**120 out of 196** countries submitted new NDC 3.0 targets for 2035, covering **~74% global emissions** but **far short of 1.5 °C** scenario

**NDC3.0 2.3-2.5°C**  
VS  
**NDC2.0 2.6-2.8°C**

### Soft Outcome from COP30

**COP30** left the world **divided on climate issues**, particularly on

- 1) phasing out of fossil fuels
- 2) implementing the previously agreed \$1.3tn/year climate finance goal by 2035
- 3) nations failing to submit ambitious updated climate plans etc.

# I: Accelerating Net-Zero Commitments | National level – APAC is Pressing Ahead

## Checkpoint NDC 3.0 submissions

While global trajectory is off-track to meet 1.5°/2°C scenario, APAC continues to show commitments with significant improvement from the two largest ASEAN emitters

Global GHG Emissions, by Region, 2024



Source: European Commission EDGAR - Emissions Database for Global Atmospheric Research (2025)

- **Thailand:** brought forward its net-zero target from 2065 to 2050
- **Indonesia:** made a political pledge to reach its target by 2050, 10 years earlier than its official target

APAC markets	% of global emissions	NDC Status	Improvement in ambition (from 2030 NDC target)*	Net-zero target
<b>China</b>	29.2	●	613	2060
<b>India</b>	8.2	●	NA	2070
<b>Indonesia</b>	2.5	●	186	2060
<b>Japan</b>	2.0	●	190	2050
<b>South Korea</b>	1.3	●	NA	2050
<b>Australia</b>	1.1	●	146	2050
<b>Vietnam</b>	1.0	●	NA	2050
<b>Thailand</b>	0.8	●	Not disclosed	2050
<b>Malaysia</b>	0.6	●	238	2050
<b>Philippines</b>	0.5	●	NA	-
<b>New Zealand</b>	0.1	●	2	2050
<b>Singapore</b>	0.1	●	12	2050

\*Difference in absolute emissions (mtCO<sub>2</sub>e) for unconditional 2035 NDC targets vs 2030 NDC targets

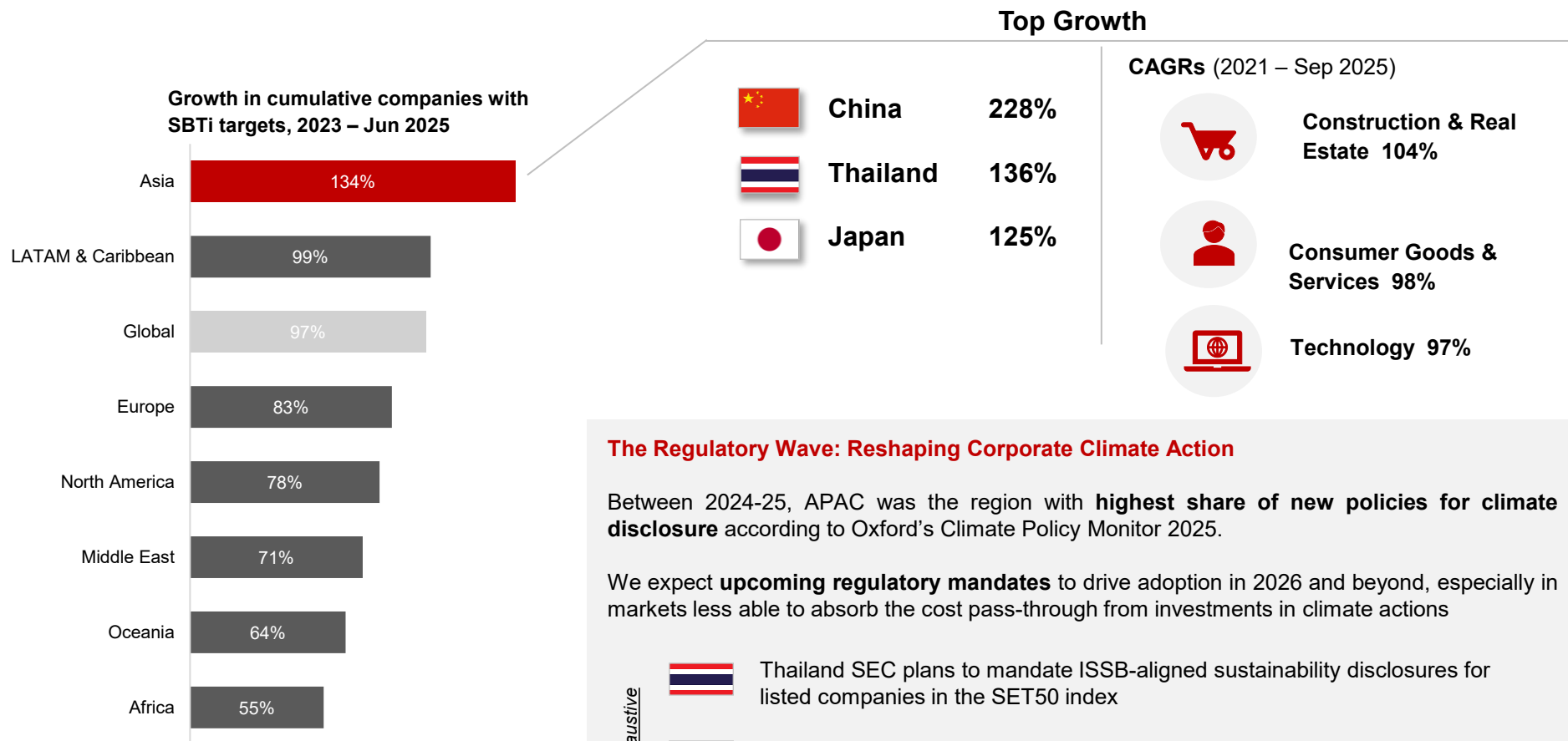
● Submitted new 2035 NDC

● No 2035 NDC Submitted

# I: Accelerating Net-Zero Commitments | Uplifting Corporate Climate Ambitions

**Exceptional momentum in APAC**

Asia is leading the global charge toward net-zero, with a 134% surge in companies setting SBTi targets, far outpacing other regions.



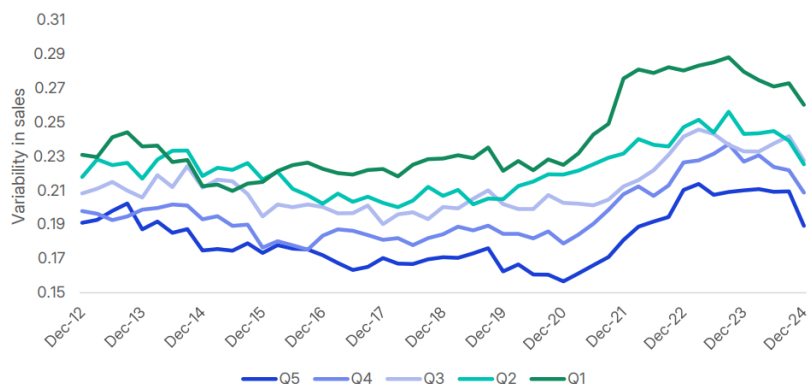
Source: SBTi (2025)

# I: Accelerating Net-Zero Commitments | Sustainability Pays Off

## Sustainability is the investment

Corporates are rewarded for their hardworking efforts towards sustainability, a proven upside on performance demonstrating stable returns and ability to tap on lower cost of borrowing

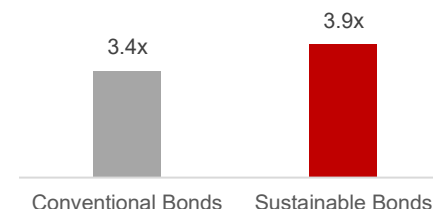
### Performance of sales variability among ESG Ratings



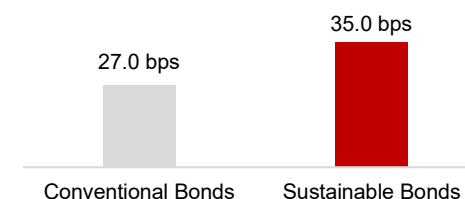
Source: MSCI (2025)

- Companies with a higher ESG Rating (Q5 Top quartile) exhibit a persistent pattern of lower variance in sales over a given time period
- The steadier sales and consistent margins reflect more stable cash flows, as key components for **greater stability in company fundamentals**

### \*Median Cover Ratio<sup>1</sup> (Oversubscription)



### \*Median New Issue Compression<sup>2</sup>



Source: Bloomberg (2025)

- Sustainable-themed bond issuances received **strong demand** and had a median **oversubscription of 3.9x**
- This allowed for tighter pricing, with sustainable bonds enjoying **new issue compressions that were 8.0 bps higher** on average, which may be seen as a proxy for a “greenium”

\*All USD bond issuances globally priced in 2025, which received an investment grade credit rating from Moody's, S&P Global or Fitch Ratings. Encompasses all sustainable debt instrument types, excludes non-ICMA aligned issuances

1: Cover Ratio is defined as the ratio between the reported amount ordered by investors and amount issued on a tranche for an initial debt offering

2: New Issue Compression is defined as the change, measured in basis points, from the earliest pricing indication to the pricing at issuance for the initial debt offering



## II: A Test of Trilemma I **Beyond Sustainability**

Renewables overtook coal as the most cost-competitive source of new electricity generation, expanding their role beyond supporting sustainability to serving as essential sources of long-term energy security, a critical pillar amid the ongoing headwinds

### A Test of Trilemma

#### Sustainability continues to trend upwards



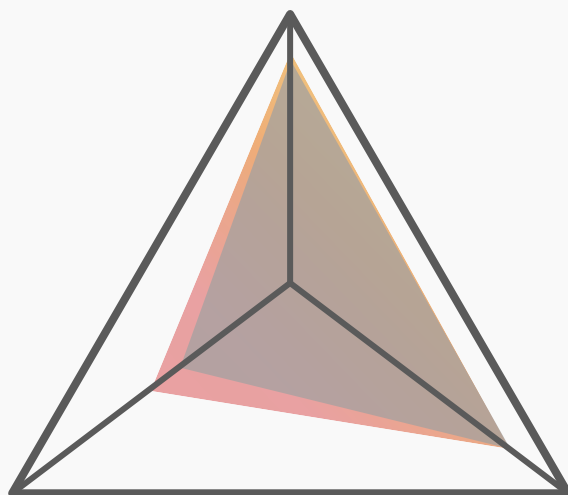
In 2026, **energy security and equity** are likely to remain stable, while **sustainability** is expected to continue improving gradually.



#### Security

Meeting current & future demand

▲ 2020  
▲ 2025



#### Sustainability

Avoiding potential environmental harm



#### Equity

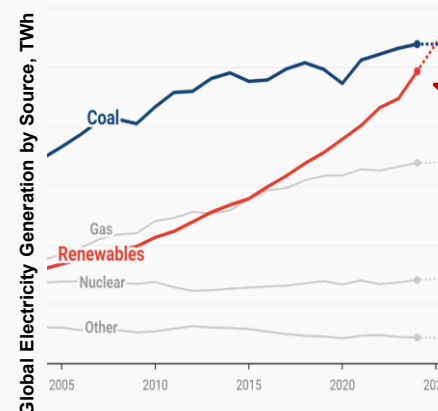
Universal access to affordable energy

Source: World Economic Forum (2025)

### A Historic Power Shift Expected by 2026

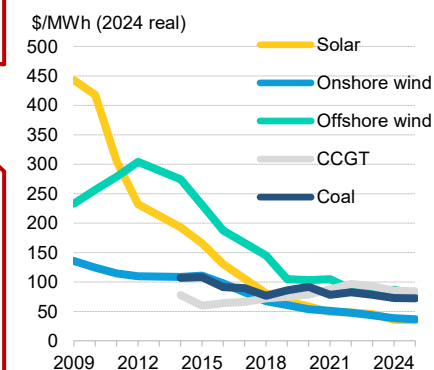
#### Record-breaking: Renewables overtaking coal

Renewables produced more electricity than coal for the first time in 1H 2025, the International Energy Agency (IEA) expects **renewable to surpass coal** as the **leading source of global energy** moving forward.



Source: IEA (2025)

Levelised costs (LCOE) of renewables as of 2024



Source: BNEF (2025)



Renewables

Despite growing criticism from right-wing populist figures, wind and solar power are projected to supply over 90% of the increase in global electricity demand through 2026



Coal

Coal-based power generation is projected to fall, primarily due to reductions in China and the EU, which will also drive a decline in emissions from the power sector.

## II: A Test of Trilemma | Scaling Green Energy

Global coal demand peaked in 2025, signaling the start of a structural shift in energy markets. As coal declines, APAC is emerging as a powerhouse for renewables, with capacity set to nearly double by 2030, underscoring the region's pivotal role in shaping the future energy.

### Plateauing Coal Market

#### ○ 2025: Coal peaks



Global coal demand hit **record high in 2025**, but there are **early signs of decline** in global coal exports **especially in Asia** (accounts for >80% of global coal consumption).

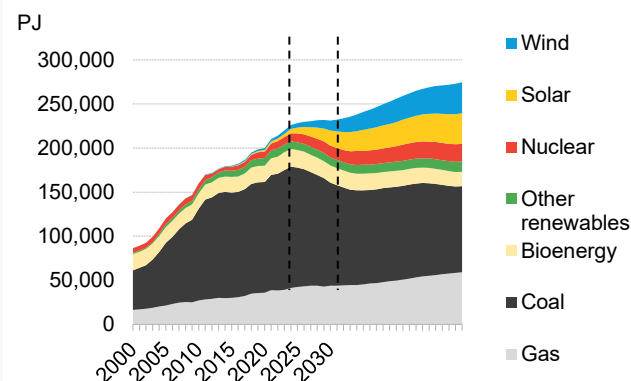
#### ○ 2030: Coal countdown



Coal demand is expected to **decline by 2030** as **renewables grow**, and **climate policies strengthen**.

However, for countries such as China, Indonesia and India, coal is likely to remain sticky due to rising energy demand driven by industrial growth.

### Projected primary energy consumption in APAC



### Renewables are Rapidly Gaining Ground

#### Adoption of renewables

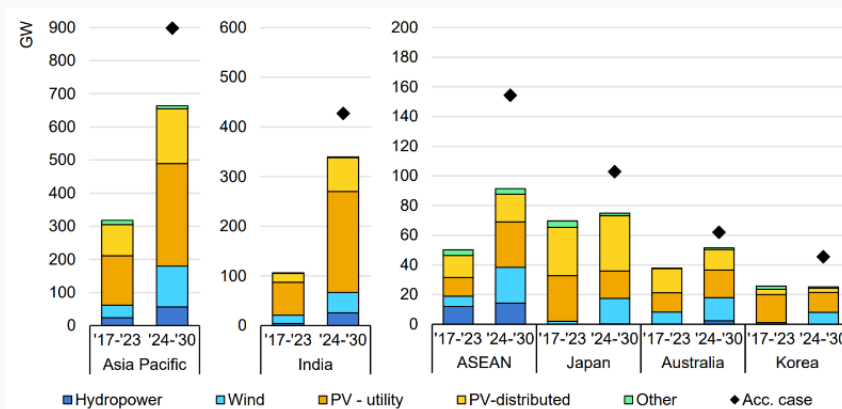
**Renewable energy capacity** in APAC (excluding China) is expected to nearly double **between 2025 and 2030**, the second-largest regional increase (670 GW) after China.

By  
2030



**ASEAN gains momentum**, accounting for 15% of the growth in APAC (excluding China), despite constraints such as fossil fuel power decommissioning costs.

### Net Capacity Additions in APAC (ex China) (GW), Main and Accelerated Cases, 2019-2030



Source: IEA (2025)



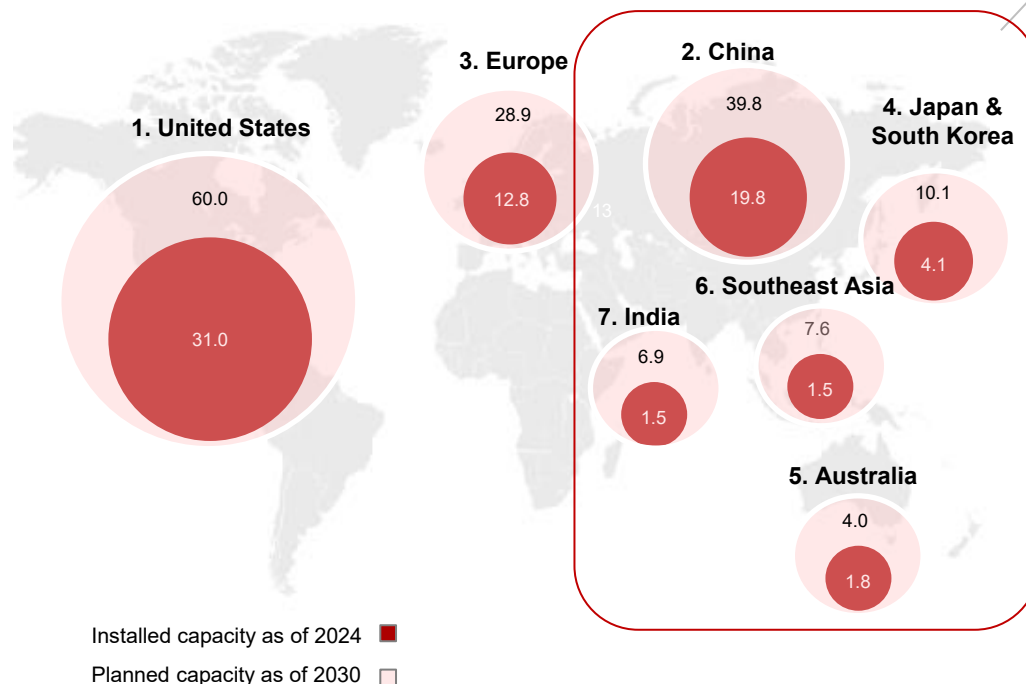
Notably, **grid infrastructure** remains a key variable determining whether the **rise of renewable energy** is **sustainable**.

### III: Energy and AI | A Rise of AI

#### The Data Centre Supercharge

AI is set to redefine the data centre landscape, driving unprecedented capacity growth with a total planned capacity of 174GW by 2030.

Global data centre power demand for top markets (GW)



Source: BNEF (2025)

#### APAC: Booming Data Centre Hub

**39%** Share of global data centre capacity captured by Asia Pacific in 2024



- This share is expected to grow at a CAGR of **15%** from 2024-2030



- Momentum is fuelled by surging demand for cloud-based services across industries, the rollout of 5G networks and the accelerating adoption of artificial intelligence



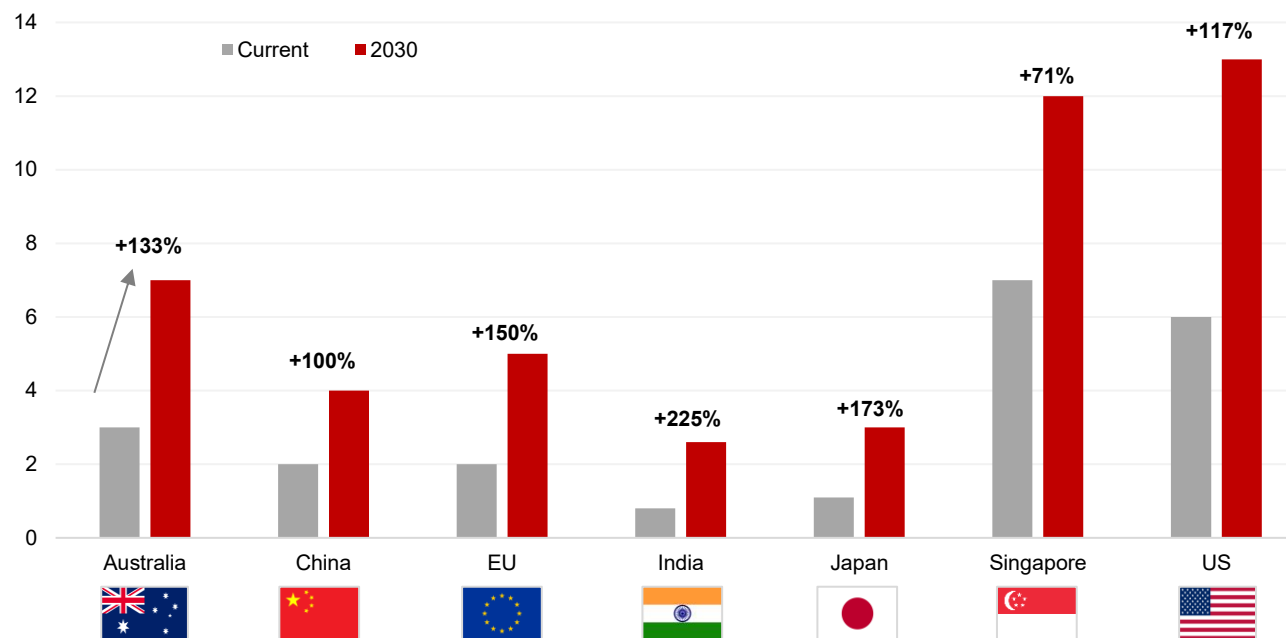
- New rules on data sovereignty imposed across governments in ASEAN have prompted tech providers to construct DC facilities in local markets

### III: Energy and AI | How Green are Data Centres?

#### The Three-Colour Data Centre

With DCs expected to increasingly draw electricity from the grids until 2030, near-term emissions will reflect those of the existing grids until regulatory push takes effect

Share of Electricity Consumption from Data Centres out of Total Electricity Demand (%) in Selected Markets



#### Key Highlights

##### DC-Specific Green Energy Requirement

US

Nil

China

**New DCs** in national hub nodes: >80% from 2026

**Government-procured DCs**  
Min 5% by 2023,  
30% by 2025,  
100% by 2032

Singapore

**All new DCs:**  
Min 50%  
from 2026

Current Electricity Generation Mix							
	Coal	Australia	China	EU	India	Japan	Singapore
	Natural Gas	17%	3%	19%	3%	30%	94%
	Renewables	36%	31%	46%	22%	26%	2%
		US	16%	42%	22%		

Source: BNEF, IMDA, S&P, Wood Mackenzie (2025), IEA (2023)

Source: MUFG compiled from BNEF, IEA and various public sources.

### III: Energy and AI | Bridging the Gap

#### A return of nuclear?

Although nuclear, especially SMRs, presents a compelling low emission option, a regulatory gap to address public safety, technical capability, and end-to-end material and waste management pose a challenge for actual adoption



Time to complete  
new grid  
transmission projects

5-10 Yrs



Time to build a  
new **hyperscale**  
AI data centre

18-24 Mths



**Timing mismatch** has created an urgent power supply challenge – a need for strategic decision between a reliable fossil fuel and cost competitive renewables or other sources to stabilise the grids.

#### Key Considerations

	Nuclear				Est. Range
	Solar	Gas	SMRs	Large reactors	
Cost (LCOE)					\$36 – 110/MWh
Emissions					12-490 gCO <sub>2</sub> /kWh
Land area req.					1.3 – 75 sq. miles
Regulatory barriers					

Low  Scale High

Source: BNEF (2025), World Nuclear

*Not Exhaustive*

#### Key Market Dependencies

	Nuclear			
	Solar	Gas	SMRs	Large reactors
Key tech provider	China Vietnam Malaysia India	US UK Japan	US Russia China Japan	US China France South Korea Russia
Raw material providers	China Germany US	Russia Iran Qatar	Kazakhstan Canada Namibia Australia	

# III: Energy and AI | Bridging the Gap

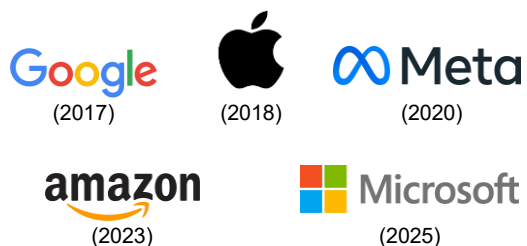
**Reality Check – who drives greening of data centres?**

Pursuing a better DC's emission profile from the existing grid mix has not been at full scale, but expecting a turning point closer to 2030

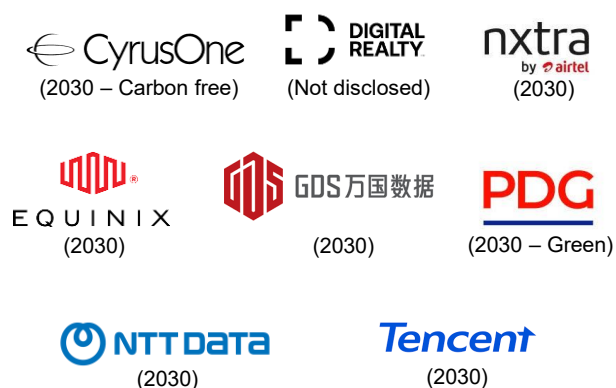
## RE100 Commitment (Year)

*Not Exhaustive*

### Big Techs



### Others



## Regulatory Mandates for DCs

		Reporting requirements		Performance mandates		
		Emissions 	Power Use 	Green Energy 	PUE 	WUE 
AU		●	●		●	●
CN			●	●	●	●
EU		●	●	●	●	●
IN						
JP		●	●		●	●
SG		●	●	●	●	
US		●	●		●	●

Source: IEA (2025)

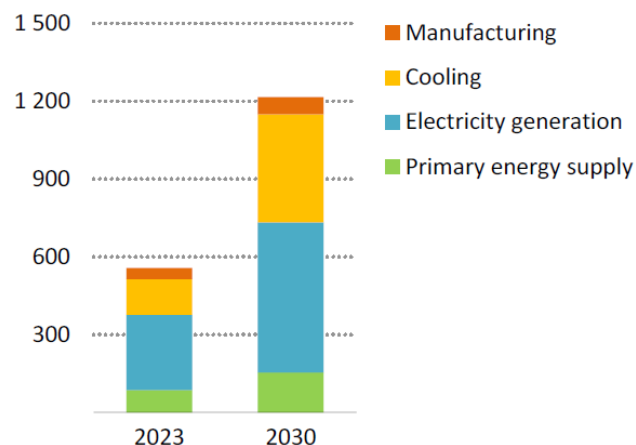
● National level    ● Subnational level only

### III: Energy and AI | Sustainability and Data Centres

A data centre surge is reshaping infrastructure needs, putting unprecedented pressure on power grids and water resources. As AI scales, new models for energy and resource management will be critical to ensure reliability and resilience.

#### Quenching APAC's DC thirst for AI

Water consumption by DCs (billion litres)



Source: IEA (2024)

- **~50%** of 2030 water consumption is in APAC – a typical warm/humid climate makes cooling more water-intensive. WUE\* for direct cooling in APAC stands at 1.65l/kWh, **above 3x** the global avg. for DCs.
- AI tech giants are **overcoming water stress** via exploring innovations such as immersion cooling and water recycling programs to attain “water-positivity”

\*Water Usage Effectiveness (WUE) is the amount of water consumed divided by amount of water consumed by IT equipment. A lower WUE indicates higher efficiency

Source: MUFG compiled from IEA, PwC and various public sources.

#### Data Centre Boom: Sustainability is not an Option



##### Malaysia

- Enforcing sustainability criteria for DCs is no longer an option E.g. **State of Johor in Malaysia** has emerged a prominent hotspot, though speed of new cluster build-outs is straining Peninsular Malaysia's grid. In response, the government **rejected ~30% DC applications** (based on sustainable criteria) since late-2024 to limit power and water consumption



##### Singapore

- IMDA Green DC Roadmap with **3 mandatory criteria for best-in-class, energy efficient DCs** under latest national auction (DC-CFA2) in Dec 2025
  1. Green Mark DC Platinum Certification
  2. Best in class facility efficiency: PUE<1.25
  3. IT Energy efficiency: reduce by >30% under national standard (SS 715:2025)



##### Australia

- Driven out of leading built facility national standard: Mandates a **minimum 5-star NABERS Energy rating** for DCs hosting federal workloads from Jul 2025

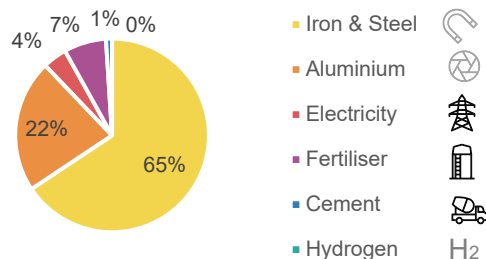


##### China

- 2024 Green Development Action Plan for Data Centres set across a nationwide goal to reduce PUE to <1.5 by 2025

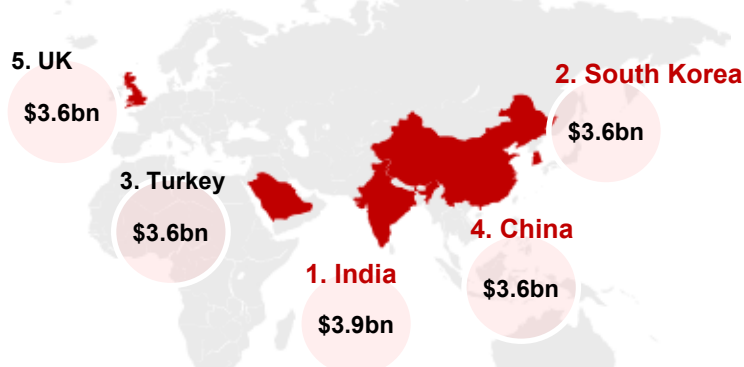
## IV: Carbon Pricing | Fix it or Pay it

Relative Weight of EU's CBAM-impacted sectors



Source: CRU Group (2024)

Top 5 Iron & Steel exporters to the EU (2024)



Source: Eurostat (2024)

- APAC's trade share continues to climb, reaching **38.9%** of global exports in 2024 (up 3.4% YoY). Emissions are now **priced into trade flows** to curb carbon leakage, with climate-related trade measures spotlighted at COP30 for the first time. The EU Carbon Border Adjustment Mechanism enters its **mandatory phase in 2026**, initially covering six sectors
- 3 of the 5 markets** most exposed to the EU CBAM are in APAC, where emissions are included as a barrier to entry/compliance hurdle for key export markets

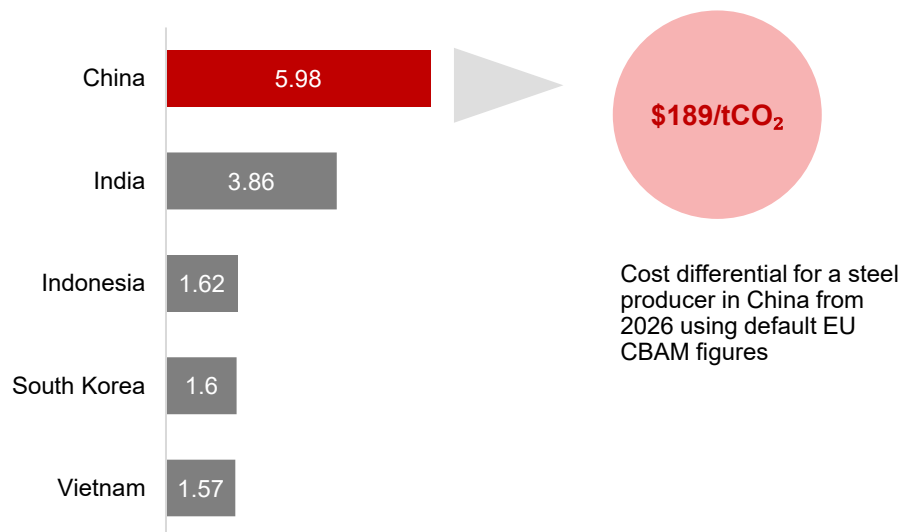
### The New EU CBAM Rules: A stiff benchmark to climb

Dec 2025: EU Commission released long-anticipated package governing rules for CBAM implementation including **higher default values** (used when actual emissions data unavailable) and **lower provisional** CBAM benchmarks

The new default values impose steep penalties, with **10% annual markup through 2028** to drive transparency. Companies must **fast-track verified emissions reporting** to demonstrate emissions below ambitious EU defaults and avoid being subjected

### Top 5 APAC markets impacted by EU CBAM

based on projected CBAM certificate liability from steel exports in 2035 (€ bn)



Source: Fastmarkets (2025)

**APAC exporters are expected to face a cost of compliance.** Cleaner producers to gain a competitive advantage while high-emission producers face substantial cost pressures



## IV: APAC Carbon Pricing | Pressured to Act - National





### National Carbon Pricing Mechanism

APAC is accelerating the implementation of domestic carbon compliance to match with the EU's CBAM timeline, increasing a pressure on targeted sectors to decarbonise

#### ➤ Upcoming APAC compliance carbon regulations

While there is a lack of clarity around EU's official mechanism to recognise foreign domestic carbon pricing, APAC markets have been reacting to contain a carbon liability within the domestic border for CBAM-hit sectors



					
	China	Japan	Malaysia	South Korea	Vietnam
% of CBAM exports towards EU	12.13	4.98	8.43	12.32	19.22
Type	National ETS	GX-ETS	Carbon Tax	Reform Phase 4 of K-ETS	ETS
Sector	Power, steel, cement, aluminum	NA	Iron, steel, energy	7 sectors (incl. heavy industry)	Cement, steel, power
Date	2027	2026	2026	2026	2028

#### ➤ More ambitious targets: from intensity-based to absolute emissions target

##### Intensity-based emission targets: pro-growth approach

GHG emissions targets set for a per unit of economic output e.g. CO<sub>2</sub>/ sqft (for building); allowing growth but potentially with rising emissions

##### Absolute emission targets: aggregate approach

GHG emissions targets set as a fixed total GHG reduction; a cap on maximum emission the whole targeted sector can emit regardless of output volume

#### New commitments under NDC3.0 (2035)

**Markets:** China, Indonesia, Malaysia

**In scope sectors:** Energy, IPPU\*, Waste, Forestry & Land Use, Agriculture

\* Industrial Processes & Product Use (IPPU), commonly included CBAM-impacted sectors such as iron, steel, cement etc.

## IV: APAC Carbon Pricing | Pressured to Act – Corporate

### Corporate Disclosure

ISSB-aligned reporting will begin across many APAC markets from 2026, expecting supply chain emission disclosure to take a centre stage as companies strengthen their approaches to calculating and reporting emissions



### Emissions reporting

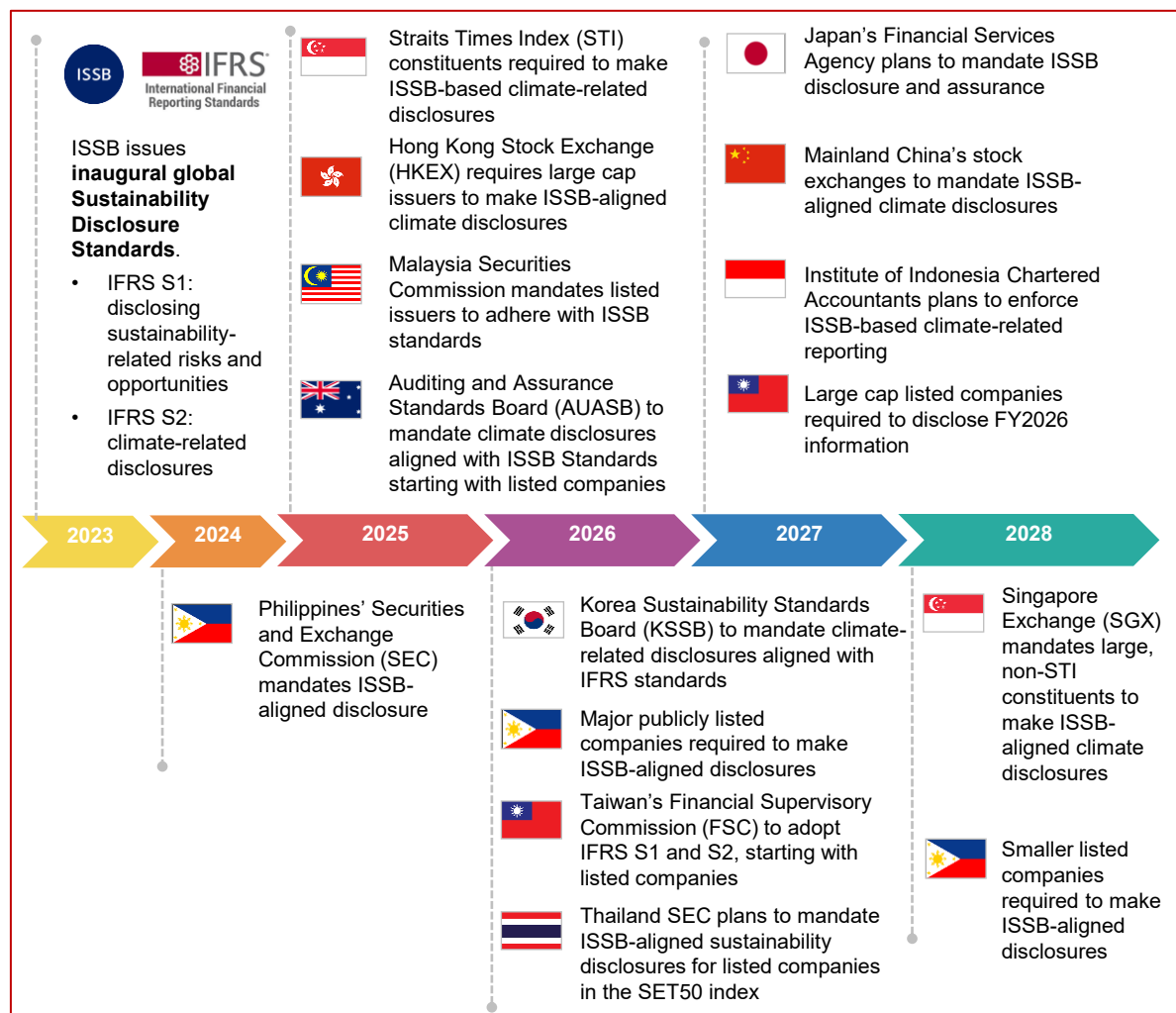
As more APAC markets move forward to mandate ISSB-aligned climate reporting, disclosure of **Scope 1–3 emissions** becomes a need-to-have.



### Verification

Submission of third-party verified actual emissions data to EU importers for CBAM compliance or adhere to steep default values.

APAC markets are starting to introduce **assurance requirements**, with Australia, Japan & Singapore being early-movers.



## IV: Pressured down the chain | A need for transition finance

### Use Of Proceeds Based Financing



**Green  
Financing**



**Sustainability  
Financing**



**Social  
Financing**



**Transition  
Finance**

#### Transition Finance

Focus on decarbonisation of a company and their activities (in “**hard-to-abate**” sectors) while supporting a company's transition.

Not Exhaustive

#### Sectors

Eg. Aviation, Oil & Gas, Power & Utilities, Shipping,  
**Iron & Steel, Cement, Aluminum**

#### Use of Proceeds

*Iron & Steel:* Electric Arc Furnace, CCUS, Hydrogen  
*Cement:* Alt Binders/Clinker, Waste-to-energy  
*Aluminum:* Insert anodes, Retrofit of smelter

#### Newly released Transition Finance Guidelines in Oct-Nov 2025:

Major milestone establishing transition products as a dedicated label, bringing about enhanced clarity, credibility & transparency to the level of entity-level transition plans. As transition finance moves from concept to practice, we expect positive momentum for transition-labelled debt in 2026 out of hard-to-abate sectors.



#### Oct 2025: Transition Loan Guidelines

Published by APAC Loan Market Association (APLMA), Loan Market Association (LMA), and Loan Syndications and Trading Association (LSTA)



#### Nov 2025: Climate Transition Bond Guidelines

Published by International Capital Market Association (ICMA)

#### Case Study (Iron & Steel)



**JFE Holdings Inc.**

JPY 15bn Transition bond  
(Jun 2024)

#### Use of Proceeds

- Establishment of new technologies (e.g. CCU)
- Conversion to low carbon processes (e.g. Hydrogen)
- Renewable Energy (Biomass, Geothermal, Solar)
- Plastic Recycling

Nov 2025: JFE updated its 'Green/ Transition Finance Framework' originally published in 2024, becoming the **first public sustainable finance framework to explicitly align with the TLG and CTBG guidelines**

Standards

# V: Physical Risks | The Boiling Frog

An urgent need to close the global adaptation finance gap as economic losses from natural disasters intensify

Bloomberg

Losses Top \$20 Billion in Asia Floods as Climate Risks Grow

Bloomberg, Dec 2025

Los Angeles Times

Behind the staggering economic toll of the L.A. wildfires

Los Angeles Times, Feb 2025

EARTH.ORG

2025 One of Costliest Years for Climate Disasters: Report

Earth.org, Jan 2026

Ave. Annual Global Economic Damage from Natural Disasters

1970-79



\$31bn

0.3°C\*

2020-24



\$301bn

1.3°C\*

2050



\$38tn  
(projected)

2°C\*

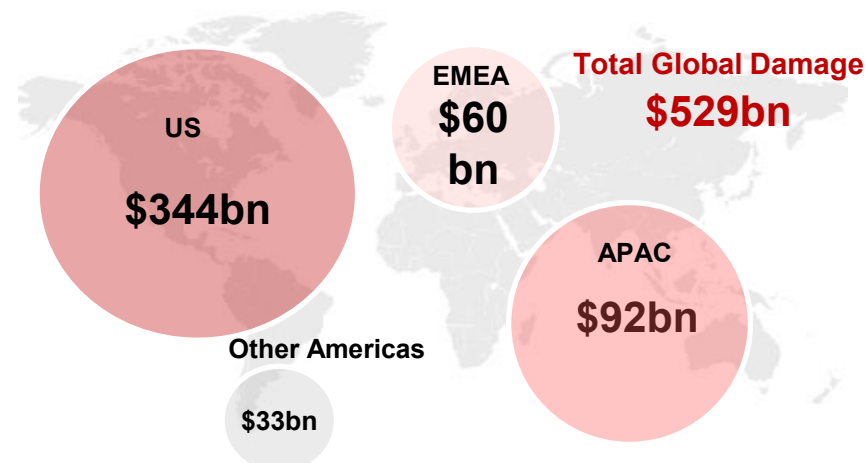
Top 3

Adaptation Funding Needs

1. Water and flood management
2. Agriculture
3. Infrastructure & settlement

Source: IPCC, Reuters, UNESCAP (2025)

Economic damage from natural disasters during 2024 - 1H 2025, by region



Top economic loss events during 2024 - 1H 2025:

Disaster	Market	Economic loss
Hurricane Helene	US, Mexico, Cuba	\$75bn
Hurricane Milton	US, Mexico	\$35bn
Palisades Fire	US	\$32bn
Eaton Fire	US	\$25bn
Noto Earthquake	Japan	\$18 bn
Flood	China	\$15.8bn
Typhoon Yagi	China, SEA	\$12.9bn
Myanmar, Thailand, Vietnam earthquake	SEA	\$11.9bn
Valencia Floods	Spain	\$16bn

Source: Aon (2025)

# V: Climate Adaption and Resilience APAC | Plugging in the Adaptation Financing Gap

## APAC is paying a high price of climate change

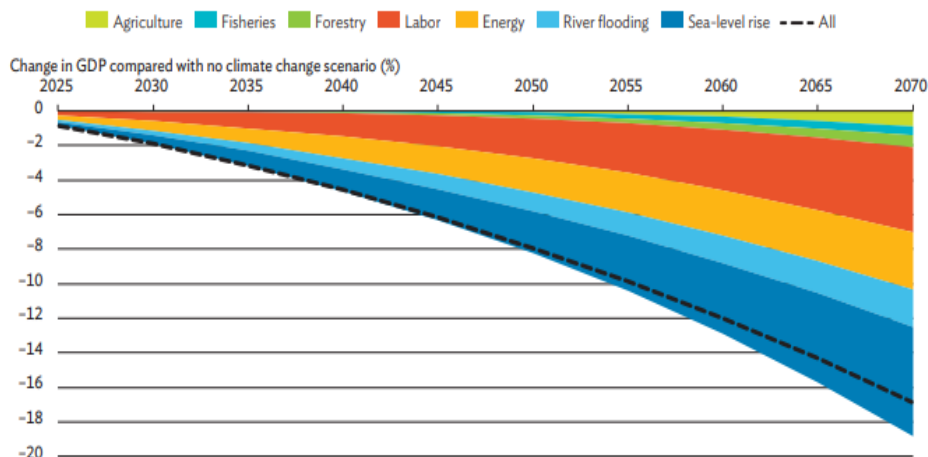


Driven out of escalating physical risks (e.g. sea level rise, river flooding), outpacing traditional labour/energy-related factors.

**-18%**  
By 2070

APAC faces mounting risks from climate change, with GDP losses projected to accelerate from ~2% by 2030 to ~18% by 2070.

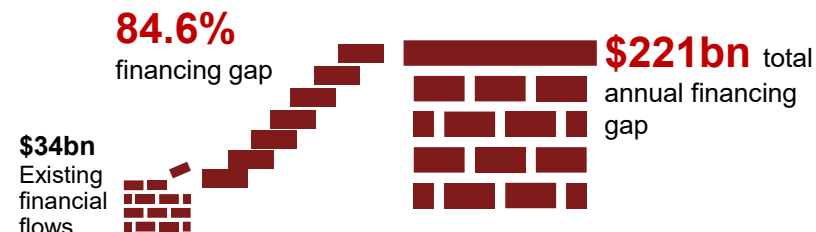
### Composition of modelled losses due to climate change in APAC



Source: Asian Development Bank (2025)

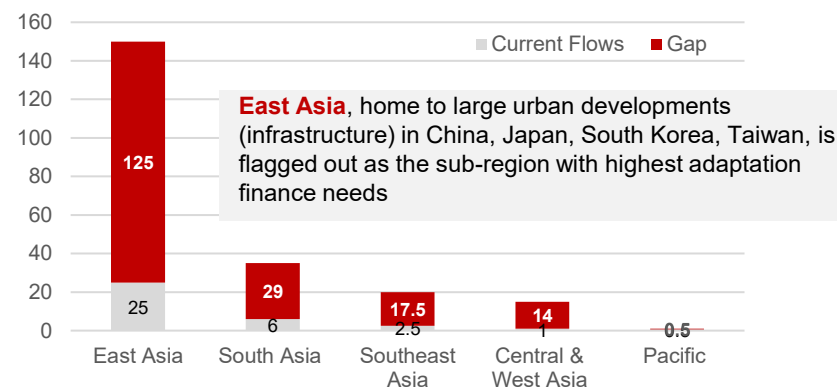
## Urgent need for adaptation investments in APAC

### APAC Annual Adaptation Financing Gap (as of 2023)



Source: CPI (2023)

### APAC annual adaptation finance gap by sub-region (USDbn)



# V: Climate Adaption and Resilience in APAC | The Shared Responsibilities

## Urgent Investment in adaptation and resilience is critical

	1. Public	2. Public-Private	3. Private
<b>Scope</b>	Public goods/infrastructure with broad social and community benefits	Joint public and private costs/benefits	Private costs/benefits
<b>Return</b>	Low/no market returns	Below market returns	Commercial returns
<b>Source of Fund</b>	Sovereigns	Blended finance to crowd in public capital	Commercial
<b>Example</b>	Major flood protection infrastructure  Health services for vulnerable populations	Climate-smart agriculture for smallholder farmers	Flood-free guarantee industrial & residential estates  Supply chain resilience

Source: UNEP (2025)

## Recent Case Studies in APAC

### Philippines



- Government-led flood control projects under the Metro Manila Flood Management Project (World Bank-supported)

### India



- Blended finance program under National Adaptation Fund on Climate Change, partnerships with agribusiness firms to promote drought-resistant crops and solar-powered irrigation

### Singapore



- Large private real estate developers investing in flood-resilient building designs and green cooling systems to overcome heat stress/flood risks

Source: MUFG compiled from Aon, ADB, CPI, UNEP and various public sources

## GAIA Climate Loan Fund (GAIA)

**GAIA** marks a new approach to climate finance by providing **long-term loans** to **sovereign, subsovereign, quasi-sovereign and state-owned entities**, including municipalities, development banks and state-owned utilities, across 19 emerging and developing countries.

### Founded by



### Managed by



GAIA contributes to the following **UN-SDGs**



- Up to **70%** of capital will be dedicated to **climate adaptation** e.g. sustainable agriculture, water management, ecosystem resilience and climate smart infrastructure
- Remaining **30%** dedicated to supporting mitigation e.g. renewable energy and low-carbon transport

### Key Milestones

**3 Nov 2025**



GAIA achieves **USD 600m first close** to finance **climate adaptation and mitigation projects** across emerging markets.

**2027**



**Targeted fund size of USD 1.48 bn with final close** anticipated in 2027.

# MUFG Sustainability Commitments

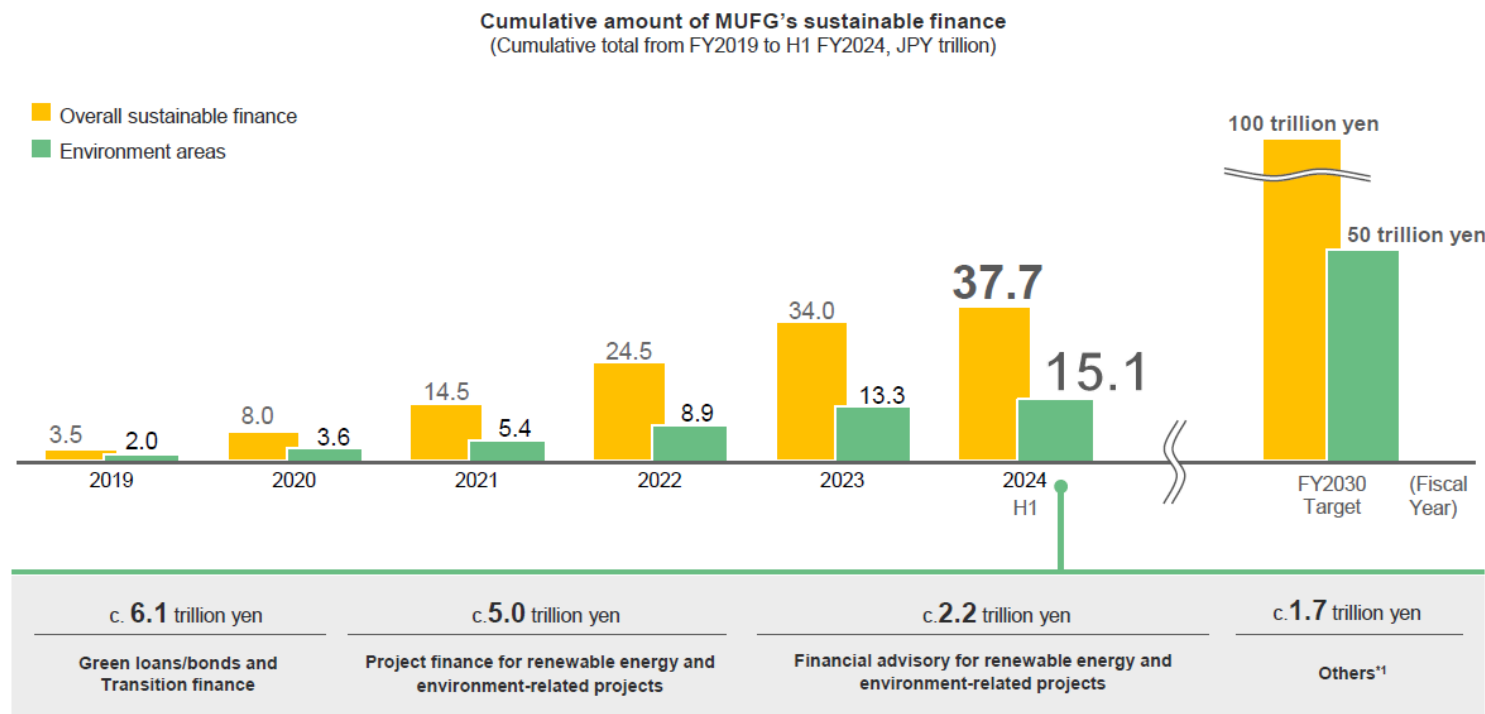
Section II

# MUFG | Sustainable Finance Commitments

MUFG has continued to rank among top-5 banks for sustainable finance in APAC, committing to deliver our overall sustainable finance target to 100 trillion-yen by 2030

## Financing activities: Sustainable finance

MUFG aims to provide 100 trillion yen in sustainable finance by FY2030, with 50 trillion yen allocated to the environment areas. As of the first half of FY2024, we have delivered approximately 15 trillion yen, reaching nearly 30% of the FY2030 target.



\*1 Positive Impact Finance, MUFG's original sustainability-related products, etc.



# MUFG's Sustainable Finance Credentials in APAC

## OUR SUSTAINABLE FINANCE ADVISOR / COORDINATOR MANDATES IN APAC (EX-JAPAN)

 <b>Credila Financial Services</b> USD650mn Social Loan Social Loan Coordinator, MLAB September 2025 (India)	 <b>MTR Corporation</b> HKD30bn Green Loan Green Loan Coordinator, MLAUB September 2025 (Hong Kong)	 <b>JSW Neo Energy</b> USD675mn Green Loan MLAUB, Green Loan Coordinator July 2025 (India)	 <b>PT IMG Sejahtera Langgeng</b> USD400mn Loan (green tranche of USD313.3mn) MLAB, Green Loan Coordinator July 2025 (Indonesia)	 <b>Goodman Hong Kong</b> HKD9.028bn Green Loan Green Loan Coordinator, MLAB June 2025 (Hong Kong)	 <b>REC Ltd</b> USD400mn Sustainability Loan Sustainability Loan Coordinator, MLAB June 2025 (India)
 <b>Kingboard Investments</b> HKD6bn SLL Sustainability Coordinator, MLAB June 2025 (Hong Kong)	 <b>Shriram Finance</b> USD1.277bn eq Social Loan MLAUB, Social Loan Coordinator December 2024 (India)	 <b>QIC Property Fund (QPF) / QIC Town Centre Fund (QTCF)</b> AUD3.75bn SLL Joint Sustainability Coordinator December 2024 (Australia)	 <b>The Kingdom of Thailand</b> THB30bn SLB Joint Sustainability Structuring Advisor, Joint Lead Manager & Joint Bookrunner November 2024 (Thailand)	 <b>Housing and Urban Development Corp</b> JPY64bn Sustainable Loan MLAB, Joint ESG Loan Coordinator November 2024 (India)	 <b>Kerry Logistics Network Ltd</b> HKD1bn Social & SLL MLABU, Sustainability & Social Structuring Adviser October 2024 (Hong Kong)
 <b>Credila</b> USD512mn debut Social Loan Lead Social Loan Coordinator, MLAB October 2024 (India)	 <b>Zelestria Corporation</b> INR12.3bn Green Loan MLA, Sole Green Loan Coordinator September 2024 (India)	 <b>Republic of Indonesia</b> USD2.35bn Sukuk (green tranche of USD600mn) Joint Bookrunner, Joint Green Structuring Advisor June 2024 (Indonesia)	 <b>Investa Commercial Property Fund</b> AUD600mn Green Loan MLAB, ESG Coordinator June 2024 (Australia)	 <b>Waste Management NZ</b> NZD1,100mn SLL Sustainability Coordinator, MLAB April 2024 (New Zealand)	 <b>AdaniConneX</b> USD875mn SLL MLA, Sustainability Coordinator April 2024 (India)

SLB: Sustainability-linked Bond | SLL: Sustainability-linked Loan  
 Source: MUFG, LoanConnector, Bloomberg, The Asset, FinanceAsia

## APAC SUSTAINABLE FINANCE LOAN MANDATED ARRANGER LEAGUE TABLES YTD 2025

Rank	Bookrunner & MLA	# Deals	Volume (USDm)
1	Mizuho	92	15,054
2	DBS	61	5,925
3	<b>MUFG</b>	57	5,358
4	SMFG	58	4,977
5	OCBC	42	4,337
6	Bank of China	52	3,725
7	HSBC	37	3,271
8	UOB	34	3,215
9	Standard Chartered Bank	34	2,697
10	Credit Agricole CIB	27	2,526

## MUFG NAMED BEST ESG BANK & SOCIAL IMPACT ADVISOR



**Best ESG Bank – APAC**  
**Best Social Impact Advisor – APAC**  
**Best Bank for Sustainable Finance – ID**  
 The Asset Triple A Sustainable Capital Markets Award 2025



**Best Social Impact Advisor**  
 The Asset Triple A Sustainable Capital Markets Award 2024



**Best Sustainable Bank**  
 Indonesia, Singapore, Malaysia, Thailand



**Best Sustainable Bank**  
 Hong Kong, India, Indonesia, Singapore, Taiwan, Thailand

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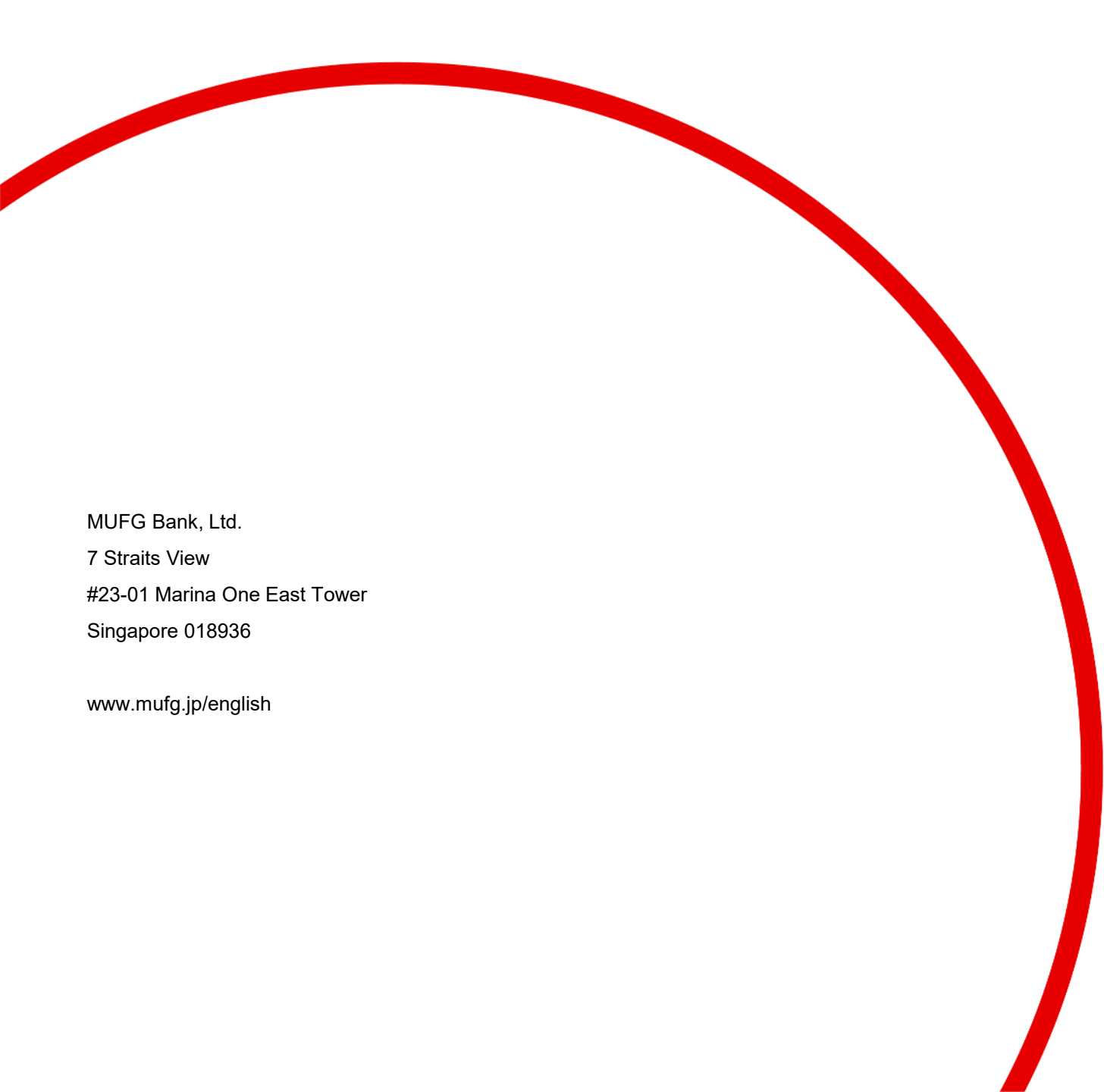
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